

**AUSTRALIAN INSTITUTE OF  
ABORIGINAL AND TORRES STRAIT  
ISLANDER STUDIES**

**ENTITY RESOURCES AND PLANNED  
PERFORMANCE**



# AUSTRALIAN INSTITUTE OF ABORIGINAL AND TORRES STRAIT ISLANDER STUDIES

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# AUSTRALIAN INSTITUTE OF ABORIGINAL AND TORRES STRAIT ISLANDER STUDIES

## Section 1: Overview and resources

### 1.1 STRATEGIC DIRECTION STATEMENT

The Australian Institute of Aboriginal and Torres Strait Islander Studies (AIATSIS) is an independent statutory authority created by the *Australian Institute of Aboriginal and Torres Strait Islander Studies Act 1989*. The purpose of AIATSIS, as a national collecting institution and publicly funded research agency which creates unique research infrastructure for Australia, is to build pathways for the knowledge of Aboriginal and Torres Strait Islander people to grow and be shared. This purpose contributes to a broader ideal for Indigenous peoples' knowledge and culture to be recognised, respected and valued.

AIATSIS' Corporate Plan 2016–2020 sets out the strategic goals that will drive AIATSIS' activities, including:

- ensuring our collections are safe, accessible, valued and growing
- providing leadership in Indigenous research, and ethical engagement in research, collecting and publishing
- strengthening understanding of Aboriginal and Torres Strait Islander culture and heritage
- promoting and sharing Aboriginal and Torres Strait Islander culture and heritage by
  - connecting with community
  - connecting with the nation
- providing advice to the Commonwealth on the situation and status of Aboriginal and Torres Strait Islander culture and heritage
- ensuring strong governance and resilient organisation through leadership, innovation and partnership.

#### **Priorities for AIATSIS in the coming year include:**

**Our collections:** Containing over one million items including moving images, photos, art, artefacts and manuscripts, the national Indigenous collection has been independently assessed as the most significant collection of Aboriginal and Torres Strait Islander materials in the world. The majority of the collection consists of unique materials—stories, language, songs ceremony and traditions—that would be lost without the nation's ongoing investment in collection and preservation through

AIATSIS. It is invaluable not only to Indigenous peoples and communities, but to the nation. The Government remains committed to the investment to strengthen AIATSIS' capacity to preserve (including digitise), manage and share this collection.

**Strategic research:** AIATSIS is developing a long term strategic research agenda in Indigenous research and will continue to seek partnerships and collaborations which not only open external funding opportunities but also align with the leadership role that is clearly articulated in its legislation. The research agenda will continue to develop through 2017–2018 and will be focused around engagement of Indigenous peoples in research, including cultural competency, ethics and impact, and contribute to research policy and strategy nationally. AIATSIS will continue to provide sectorial leadership and engagement in areas of expertise: governance, native title, and livelihoods, languages, family history and collections based research.

**Strengthen understanding of culture and heritage:** AIATSIS will maintain and enhance its efforts to build partnerships and collaborations across the full spectrum of government, industry, academic and community stakeholders. A particular focus will be on collaborations that contribute to increased participation and success of Indigenous people at university and in building a growing and vibrant Indigenous academic and public sector workforce. This includes building on the whole-of-government benefits generated by the AIATSIS CORE Cultural Learning online foundation program, supporting implementation by government agencies, as well extending reach to the education and other sectors.

**Promoting and sharing culture and heritage:** By reinvigorating our public programs and activities, creating maximum value in our publications of material related to Indigenous Australia, and continuing to refine our online presence, AIATSIS will continue to meet the needs of a wide range of existing clients. AIATSIS will also engage and attract new audiences, providing experiences which share stories and knowledge of Aboriginal Torres Strait Islander culture and heritage. AIATSIS' online presence will continue to build its authoritative gateway to Indigenous Australia as well as provide access to the national Indigenous collections, research outputs and corporate information.

**Providing advice:** AIATSIS occupies a unique place at the nexus between the academic and cultural sectors, Government and Indigenous communities. AIATSIS will use its position to support the actions of others to preserve, protect and promote Australia's Indigenous heritage, through language programs, curriculum development and information management platforms as well as advice on research and archival practice. AIATSIS will implement strategies that augment AIATSIS' capacity to provide sound advice to Government and others in relation to the situation and status of Aboriginal and Torres Strait Islander culture and heritage, and to enhance its leadership role in Indigenous engagement, research and collections.

**Governance and resilience:** To support its work, AIATSIS will continue to pursue best practice governance, particularly in the areas of financial performance, resource

management and staff development. This will be underpinned by the internal audit program and the AIATSIS Council Audit and Assurance sub-committee.

AIATSIS will build on its reputation and standing within Indigenous Communities through on-going respectful engagement that clearly demonstrates the value that AIATSIS places on Indigenous communities, their wellbeing and resilience.

AIATSIS will maximise its efforts through professional partnerships, collaborations and joint projects, with a strong focus on Indigenous community involvement.

**AIATSIS' key challenges in 2017–18 include:**

**Reform and continuous improvement:** The changes to the AIATSIS Act, along with significant additional ongoing resourcing, represented an unprecedented opportunity for AIATSIS. The amendments streamlined the number of legislated functions from eight to five, allowing AIATSIS to better target its resources. AIATSIS' planning processes will continue to initiate substantial change as it continues to reposition capability to respond to these reforms.

**Sustainability:** AIATSIS is developing a long term sustainability plan to address current and future capital infrastructure, technology and workforce challenges and operational needs. This plan also explores options to build resilience and independence through maximising revenue generation and partnerships with other cultural institutions.

**Capital infrastructure sustainability:** AIATSIS vaults, which keep the invaluable collection preserved, are rapidly approaching the end of their useful life. Planning to support the rebuild and refurbish of the vaults, as well as the refurbishment of staff accommodation and the development of exhibition and public spaces, continues in the context of AIATSIS' long term sustainability plan.

**Technological sustainability:** AIATSIS operates in a rapidly changing world of knowledge management and to pursue its functions effectively must remain at the forefront of technological change. Ongoing management of the currency of technology remains a key challenge.

**Workforce sustainability:** As a result of the changes to AIATSIS' functions under the Act, work continues to rebalance the current workforce to ensure sustainable core capability with appropriate flexible and dynamic surge capacity.

## 1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, while the 'Budgeted expenses by Outcome' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: AIATSIS resource statement — Budget estimates for 2017–18 as at Budget May 2017**

	<i>2016–17 estimated actual \$'000</i>	2017–18 estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>13,825</b>	<b>12,943</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services (a) Outcome 1	19,817	19,493
Annual appropriations - other services (b) Equity injection	74	74
<i>Total annual appropriations</i>	<i>19,891</i>	<i>19,567</i>
<b>Total funds from Government</b>	<b>19,891</b>	<b>19,567</b>
<b>Funds from other sources</b>		
Interest	450	450
Sale of goods and services	875	797
Other	4,713	4,713
<b>Total funds from other sources</b>	<b>6,038</b>	<b>5,960</b>
<b>Total net resourcing for AIATSIS</b>	<b>39,754</b>	<b>38,470</b>
	<i>2016–17</i>	<i>2017–18</i>
<b>Average staffing level (number)</b>	<b>152</b>	<b>121</b>

Prepared on a resourcing (i.e. appropriations available) basis.

**Note:** All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2017–18.

(b) Appropriation Bill (No. 2) 2017–18.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements—included in Annual Reports—to provide an entity's complete performance story.

The most recent corporate plan for AIATSIS can be found at: [www.aiatsis.gov.au](http://www.aiatsis.gov.au)

The most recent annual performance statement can be found in the Annual Report at: [www.aiatsis.gov.au](http://www.aiatsis.gov.au)

## 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

**Outcome 1: Further understanding of Australian Indigenous cultures, past and present through undertaking and publishing research, and providing access to print and audiovisual collections.**

### Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

**Table 2.1.1: Budgeted expenses for Outcome 1**

<b>Outcome 1: Further understanding of Australian Indigenous cultures, past and present through undertaking and publishing research, and providing access to print and audiovisual collections</b>					
	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
<b>Program 1: Australian Institute of Aboriginal and Torres Strait Islander Studies</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	19,817	19,493	19,370	19,372	19,448
Revenues from other independent sources	5,960	5,960	5,960	5,960	5,960
<b>Total expenses for Program 1</b>	<b>25,777</b>	<b>25,453</b>	<b>25,330</b>	<b>25,332</b>	<b>25,408</b>
<b>Total expenses for Outcome 1</b>	<b>25,777</b>	<b>25,453</b>	<b>25,330</b>	<b>25,332</b>	<b>25,408</b>
<hr/>					
	2016–17	2017–18			
<b>Average staffing level (number)</b>	152	121			

## Performance criteria for Outcome 1

This section details the performance criteria for each program associated with Outcome 1. It summarises how each program is delivered and where 2017–18 Budget measures have created new programs or materially changed existing programs.

**Outcome 1: Further understanding of Australian Indigenous cultures, past and present through undertaking and publishing research, and providing access to print and audiovisual collections.**

### Program 1.1: AIATSIS Collections

<b>Objective</b>	Through collection, preservation, research and promotion AIATSIS will continuously expand its collections and their accessibility to both Aboriginal and Torres Strait Islander peoples and non-Indigenous communities of Australia.
<b>Delivery</b>	<ul style="list-style-type: none"> <li>• Preservation of, and making discoverable, the national collection of cultural materials relevant to Aboriginal and Torres Strait Islander peoples</li> <li>• Access to the collections, including advice and support for clients and copies (where appropriate) of materials requested</li> <li>• Assessment and accession of new material into the collections.</li> </ul>
<b>Purposes</b>	Together with Aboriginal and Torres Strait Islander peoples, AIATSIS works to strengthen and promote knowledge and understanding of Indigenous Australia, past, present and future. We do this through developing, preserving and providing access to our national collection of Aboriginal and Torres Strait Islander culture and heritage.

### Performance information 1.1 AIATSIS Collections

Year	Performance criteria	Targets
2016–17	<p>Ensure preservation of Aboriginal and Torres Strait Islander cultural heritage and enable all Australians to appropriately access and experience knowledge of Aboriginal and Torres Strait Islander cultures, traditions, languages and stories, past and present.</p> <p>The key measure of performance is the ability to accept new material that is offered to and accepted into the collection, the rate at which it is preserved and made discoverable and accessible.</p> <p>2016–17 saw the final implementation stages of a world class digital asset management system, an electronic document management system, and the procurement of a new digital storage system.</p> <p>Capital planning to rebuild and refurbish the vaults, as well the refurbishment of staff accommodation and the development of exhibition and public spaces, was also finalised in 2016–17.</p>	<p>Percentage change in the rate at which material is offered to the collection: +1%</p> <p>Percentage increase in the rate at which material is accepted into the collection: +1.5%</p> <p>Percentage increase in the rate of preservation of the collection: +5%</p> <p>Percentage increase in the rate at which the collection is made discoverable: +1%</p> <p>Percentage increase in the rate at which the collection is accessed: +5%</p> <p>AIATSIS is on track to deliver against the above targets.</p>

Year	Performance criteria	Targets
2017–18	Ability to accept new material that is offered to and accepted into the collection, the rate at which it is preserved and made discoverable and accessible.	Percentage increase in the rate at which material is accepted into the collection: +2% Percentage increase in the rate at which the collection is made discoverable: +1.5% Percentage increase in the rate at which the collection is accessed: +10%
	Preservation of Aboriginal and Torres Strait Islander cultural heritage to enable all Australians to appropriately access and experience knowledge of Aboriginal and Torres Strait Islander cultures, traditions, languages and stories, past and present.	Percentage increase in the rate of preservation of the collection: +5%
2018–19 and beyond	As per 2017–18	As per 2017–18

**Program 1.2: AIATSIS research and ethics**

<b>Objective</b>	Through research AIATSIS will support Aboriginal and Torres Strait Islander peoples to secure and strengthen their knowledge and cultural heritage and encourage non-Indigenous Australians to understand and value Aboriginal and Torres Strait Islander knowledge and cultural heritage.
<b>Delivery</b>	<ul style="list-style-type: none"> <li>• Ethics and protocols for research, publishing and other activities relating to collections, and related to Aboriginal and Torres Strait Islander peoples</li> <li>• Research projects on matters of importance to Aboriginal and Torres Strait Islander peoples</li> <li>• Research and consultancy services</li> <li>• Advice on policy and practice in areas of interest to Aboriginal and Torres Strait Islander peoples.</li> </ul>
<b>Purposes</b>	Working in partnership with Aboriginal and Torres Strait Islander peoples, government and industry, AIATSIS undertakes high quality ethical and impact driven research in areas of strategic priority. AIATSIS produces high quality research outputs and provides leadership in the practice of ethical research, publishing, engagement and collection.

**Performance information 1.2 AIATSIS research and ethics**

<b>Year</b>	<b>Performance criteria</b>	<b>Targets</b>
2016–17	Contracted outputs and outcomes were delivered to actively strengthen, preserve, and renew Indigenous knowledge, promote understanding of Indigenous peoples and contribute positively to the wellbeing of Aboriginal and Torres Strait Islander peoples.	<p>Monitor levels of quality, engagement and impact through:</p> <ul style="list-style-type: none"> <li>• Number and value of research publications, grants and other outputs: 10% increase in numbers, maintain ratio</li> <li>• Number and value of research partnerships and applied research: 2% increase</li> <li>• Number and value of research impact assessments: Evaluations</li> <li>• Reach and take-up of standards and guidance on best practice in research, engagement, publication and collections: 50% increase in external take-up.</li> </ul> <p>AIATSIS is on track to deliver against the above targets.</p>
2017–18	Delivery of contracted outputs and outcomes to actively strengthen, preserve, and renew Indigenous knowledge, promote understanding of Indigenous peoples and contribute positively to the wellbeing of Aboriginal and Torres Strait Islander peoples.	<p>100% contracts completed.</p> <p>Monitor levels of quality, and efficiency:</p> <ul style="list-style-type: none"> <li>• Number and value of research publications, grants and other outputs: 10% increase in numbers, maintain ratio</li> <li>• Number of staff publications (&amp; per researcher)</li> <li>• Number of staff presentations (5 per researcher)</li> <li>• Size of grants and research contracts</li> </ul>

Year	Performance criteria	Targets
		<ul style="list-style-type: none"> <li>• Revenue from research activities (ratio income to investment).</li> </ul> <p>Monitor levels of engagement and impact through:</p> <ul style="list-style-type: none"> <li>• Number and value of research partnerships and applied research: 2% increase</li> <li>• Number and value of research impact assessments: Evaluations</li> <li>• Reach and take-up of standards and guidance on best practice in research, engagement, publication and collections: 100% increase</li> <li>• 50% increase in external take-up.</li> </ul>
2018–19 and beyond	As per 2017–18	As per 2017–18

**Program 1.3: AIATSIS public programs, publishing, communications and engagement**

<b>Objective</b>	Through this program AIATSIS will engage with Aboriginal and Torres Strait Islander communities to build knowledge, to share Indigenous culture and heritage and will provide experiences to all Australians through a public program, digital engagement and access and publishing.
<b>Delivery</b>	<ul style="list-style-type: none"> <li>Engage with Aboriginal and Torres Strait Islander communities through research, publishing and collections activities</li> <li>Harness digital technology to communicate with quality online content and resources about Aboriginal and Torres Strait Islander peoples</li> <li>Enhance community access to collections online and through a public program</li> <li>Use technology to link communities to collections</li> <li>Quality publications for trade and a variety of open access formats.</li> </ul>
<b>Purposes</b>	Build knowledge and understanding of Indigenous Australia, past present and future, through curated and relevant public programs and publications, engaging the public with rich and informative digital content and sharing the collection and AIATSIS research online.

**Performance information 1.3 AIATSIS public programs, publishing, communications and engagement**

<b>Year</b>	<b>Performance criteria</b>	<b>Targets</b>
2016–17	<p>Target groups impacted include: Aboriginal and Torres Strait Islander peoples and communities; non-Indigenous Australians; academic researchers; students; governments, industry; practitioners; people world-wide who are interested in Aboriginal and Torres Strait Islander culture and heritage.</p> <p>This program enables all Australians to learn about and experience knowledge of Aboriginal and Torres Strait Islander cultures, traditions, languages and stories, past and present.</p> <p>Following the 2015–16 a review of Aboriginal Studies Press, AIATSIS undertook a refresh of its existing publishing model to ensure innovation and maximum value in its publication of material related to Indigenous Australia in a variety of formats.</p>	<p>Number and value of AIATSIS publications and products: 10% increase in number of publications</p> <p>Percentage increase in website traffic +10%</p> <p>Percentage increase in social media community +10%</p> <p>Train and develop 10 web publishers and editors</p> <p>Percentage increase in Indigenous members +8%</p> <p>Percentage increase in members +5%</p> <p>Percentage increase in partnerships +10%</p> <p>Percentage increase in value of partnerships +5%</p> <p>AIATSIS is on track to deliver against the above targets.</p>
2017–18	<p>Target groups include: Aboriginal and Torres Strait Islander peoples and communities; non-Indigenous Australians; academic researchers; students; governments, industry; practitioners; people world-wide who are interested in Aboriginal and Torres Strait Islander culture and heritage.</p> <p>This program enables all Australians to learn about and experience knowledge of Aboriginal and Torres Strait Islander cultures, traditions, languages and stories, past and present.</p> <p>Following the 2015–16 review of Aboriginal</p>	<p>Number and value of publications:</p> <ul style="list-style-type: none"> <li>6 books published (\$243,000 revenue)</li> <li>journal editions (\$20,000 revenue)</li> <li>5 other publications.</li> </ul> <p>Monitor the reach and impact of communication and community engagement activity through:</p> <ul style="list-style-type: none"> <li>Media coverage</li> <li>Website and social media</li> </ul>

Year	Performance criteria	Targets
	<p>Studies Press, AIATSIS will undertake a refresh of its existing publishing model to ensure innovation and maximum value in its publication of material related to Indigenous Australia in a variety of formats.</p>	<p>reach and activity</p> <ul style="list-style-type: none"> <li>• Reach:- estimated actuals</li> <li>• 35 media releases, alerts and web news stories</li> <li>• 10 AIATSIS e-newsletters</li> <li>• 10 Members e-newsletters</li> <li>• 35 interviews by media outlets with AIATSIS staff or affiliates</li> <li>• 26 requests for content/information by media completed</li> <li>• Percentage increase in website traffic +10%</li> <li>• % increase in Indigenous author contributions +5%</li> <li>• Train and develop web publishers and editors 10</li> <li>• Percentage increase in Indigenous members +8%</li> <li>• Percentage increase in members +5%</li> <li>• Percentage increase in partnerships +5%</li> <li>• Percentage increase in value of partnerships +5%</li> <li>• Percentage increase in value of a public program +5%.</li> </ul>
2018–19 and beyond	As per 2017–18	As per 2017–18

## Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2017–18 Budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Differences between entity resourcing and financial statements

There are no material variances between the entity resources table and the budgeted financial statements.

#### 3.1.2 Explanatory notes and analysis of budgeted financial statements

##### Budgeted departmental income statements

The statement shows the estimated net cost of services for AIATSIS.

The budgeted net cost of services to AIATSIS for delivering its programs in 2017–18 is \$19.5 million.

##### Expenses

Total departmental expenses budgeted for in 2017–18 are \$25.5 million, comprising \$10.8 million for employee expenses, \$13.5 million for suppliers and \$1.2 million for depreciation and amortisation.

##### Income

Total departmental own-source income budgeted for in 2017–18 is \$6.0 million, comprising \$0.8 million from sale of goods and rendering of services, \$0.5 million from interest and \$4.7 million from other sources.

##### Budgeted departmental balance sheet

The statement shows the estimated end of year position for departmental assets and liabilities.

##### Assets

Total departmental assets budgeted for 2017–18 are \$41.5 million, comprising \$26.7 million in non-financial assets and \$14.8 million in financial assets.

Non-financial assets include \$12.3 million for land and buildings and \$13.9 million for property, plant and equipment.

##### Liabilities

Total departmental liabilities budgeted for in 2017–18 are \$4.4 million, comprising \$2.7 million in provisions and \$1.7 million in payables.

**Budgeted departmental statement of cash flows**

The statement provides information on estimates of the extent and nature of cash flows by categorising the expected cash flows against operating, investing and financing activities.

**Statement of changes in equity – summary of movement**

The statement shows the expected movement of equity during the budget year.

### 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	11,147	10,822	10,728	10,662	10,738
Suppliers	13,434	13,435	13,406	13,474	13,474
Depreciation and amortisation	1,196	1,196	1,196	1,196	1,196
<b>Total expenses</b>	<b>25,777</b>	<b>25,453</b>	<b>25,330</b>	<b>25,332</b>	<b>25,408</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	797	797	797	797	797
Interest	450	450	450	450	450
Other	4,713	4,713	4,713	4,713	4,713
<b>Total own-source revenue</b>	<b>5,960</b>	<b>5,960</b>	<b>5,960</b>	<b>5,960</b>	<b>5,960</b>
<b>Total own-source income</b>	<b>5,960</b>	<b>5,960</b>	<b>5,960</b>	<b>5,960</b>	<b>5,960</b>
<b>Net (cost of)/contribution by services</b>	<b>(19,817)</b>	<b>(19,493)</b>	<b>(19,370)</b>	<b>(19,372)</b>	<b>(19,448)</b>
Revenue from Government	19,817	19,493	19,370	19,372	19,448
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

**Table 3.2: Budgeted departmental balance sheet (as at 30 June)**

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	144	144	144	144	144
Trade and other receivables	2,164	2,164	2,164	2,164	2,164
Other investments	12,799	12,495	12,191	11,887	11,583
<b>Total financial assets</b>	<b>15,107</b>	<b>14,803</b>	<b>14,499</b>	<b>14,195</b>	<b>13,891</b>
<b>Non-financial assets</b>					
Land and buildings	12,549	12,336	12,123	11,910	11,697
Property, plant and equipment	13,285	13,910	14,535	15,160	15,785
Intangibles	215	181	147	113	79
Inventories	43	43	43	43	43
Other non-financial assets	230	230	230	230	230
<b>Total non-financial assets</b>	<b>26,322</b>	<b>26,700</b>	<b>27,078</b>	<b>27,456</b>	<b>27,834</b>
Assets held for sale					
<b>Total assets</b>	<b>41,429</b>	<b>41,503</b>	<b>41,577</b>	<b>41,651</b>	<b>41,725</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	655	655	655	655	655
Other payables	1,043	1,043	1,043	1,043	1,043
<b>Total payables</b>	<b>1,698</b>	<b>1,698</b>	<b>1,698</b>	<b>1,698</b>	<b>1,698</b>
<b>Provisions</b>					
Employee provisions	2,657	2,657	2,657	2,657	2,657
<b>Total provisions</b>	<b>2,657</b>	<b>2,657</b>	<b>2,657</b>	<b>2,657</b>	<b>2,657</b>
<b>Total liabilities</b>	<b>4,355</b>	<b>4,355</b>	<b>4,355</b>	<b>4,355</b>	<b>4,355</b>
<b>Net assets</b>	<b>37,074</b>	<b>37,148</b>	<b>37,222</b>	<b>37,296</b>	<b>37,370</b>
<b>EQUITY*</b>					
<b>Parent entity interest</b>					
Contributed equity	3,761	3,835	3,909	3,983	4,057
Reserves	13,971	13,971	13,971	13,971	13,971
Retained surplus (accumulated deficit)	19,342	19,342	19,342	19,342	19,342
<b>Total parent entity interest</b>	<b>37,074</b>	<b>37,148</b>	<b>37,222</b>	<b>37,296</b>	<b>37,370</b>
<b>Total equity</b>	<b>37,074</b>	<b>37,148</b>	<b>37,222</b>	<b>37,296</b>	<b>37,370</b>

Prepared on Australian Accounting Standards basis.

\* Equity is the residual interest in assets after deduction of liabilities.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2017–18)**

	Retained earnings	Asset revaluation reserve	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2017</b>				
Balance carried forward from previous period	19,342	13,971	3,761	37,074
<b>Adjusted opening balance</b>	<b>19,342</b>	<b>13,971</b>	<b>3,761</b>	<b>37,074</b>
<b>Transactions with owners</b>				
<b>Contributions by owners</b>				
Equity injection - Appropriation	-	-	74	74
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>74</b>	<b>74</b>
<b>Estimated closing balance as at 30 June 2018</b>	<b>19,342</b>	<b>13,971</b>	<b>3,835</b>	<b>37,148</b>
<b>Closing balance attributable to the Australian Government</b>	<b>19,342</b>	<b>13,971</b>	<b>3,835</b>	<b>37,148</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)**

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	19,817	19,493	19,370	19,372	19,448
Sale of goods and rendering of services	875	797	797	797	797
Interest	450	450	450	450	450
Other	4,713	4,713	4,713	4,713	4,713
<b>Total cash received</b>	<b>25,855</b>	<b>25,453</b>	<b>25,330</b>	<b>25,332</b>	<b>25,408</b>
<b>Cash used</b>					
Employees	11,147	10,822	10,728	10,662	10,738
Suppliers	13,434	13,435	13,406	13,474	13,474
<b>Total cash used</b>	<b>24,581</b>	<b>24,257</b>	<b>24,134</b>	<b>24,136</b>	<b>24,212</b>
<b>Net cash from/(used by) operating activities</b>	<b>1,274</b>	<b>1,196</b>	<b>1,196</b>	<b>1,196</b>	<b>1,196</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Investments	726	304	304	304	304
<b>Total cash received</b>	<b>726</b>	<b>304</b>	<b>304</b>	<b>304</b>	<b>304</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	2,074	1,574	1,574	1,574	1,574
<b>Total cash used</b>	<b>2,074</b>	<b>1,574</b>	<b>1,574</b>	<b>1,574</b>	<b>1,574</b>
<b>Net cash from/(used by) investing activities</b>	<b>(1,348)</b>	<b>(1,270)</b>	<b>(1,270)</b>	<b>(1,270)</b>	<b>(1,270)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	74	74	74	74	74
<b>Total cash received</b>	<b>74</b>	<b>74</b>	<b>74</b>	<b>74</b>	<b>74</b>
<b>Net cash from/(used by) financing activities</b>	<b>74</b>	<b>74</b>	<b>74</b>	<b>74</b>	<b>74</b>
<b>Net increase/(decrease) in cash held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	144	144	144	144	144
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>144</b>	<b>144</b>	<b>144</b>	<b>144</b>	<b>144</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2016–17 Estimated actual \$'000	2017–18 Budget \$'000	2018–19 Forward estimate \$'000	2019–20 Forward estimate \$'000	2020–21 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Equity injections - Bill 2	74	74	74	74	74
<b>Total new capital appropriations</b>	<b>74</b>	<b>74</b>	<b>74</b>	<b>74</b>	<b>74</b>
<i>Provided for:</i>					
<i>Purchase of non-financial assets</i>	74	74	74	74	74
<b>Total items</b>	<b>74</b>	<b>74</b>	<b>74</b>	<b>74</b>	<b>74</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations (a)	74	74	74	74	74
Funded internally from departmental resources (b)	2,000	1,500	1,500	1,500	1,500
<b>TOTAL</b>	<b>2,074</b>	<b>1,574</b>	<b>1,574</b>	<b>1,574</b>	<b>1,574</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	2,074	1,574	1,574	1,574	1,574
<b>Total cash used to acquire assets</b>	<b>2,074</b>	<b>1,574</b>	<b>1,574</b>	<b>1,574</b>	<b>1,574</b>

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.

(b) Includes the following sources of funding:

- current Bill 1 and prior year Act 1/3/5 appropriations (excluding amounts from the DCB)
- donations and contributions
- gifts
- internally developed assets
- proceeds from the sale of assets.

**Table 3.6: Statement of asset movements (Budget year 2017–18)**

	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2017</b>					
Gross book value	12,761	3,804	10,431	1,109	28,105
Accumulated depreciation/ amortisation and impairment	(212)	(799)	(151)	(894)	(2,056)
<b>Opening net book balance</b>	<b>12,549</b>	<b>3,005</b>	<b>10,280</b>	<b>215</b>	<b>26,049</b>
<b>Capital asset additions</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - appropriation equity (a)	-	-	74	-	74
By purchase - appropriation ordinary annual services (b)	-	1,500	-	-	1,500
<b>Total additions</b>	<b>-</b>	<b>1,500</b>	<b>74</b>	<b>-</b>	<b>1,574</b>
<b>Other movements</b>					
Depreciation/amortisation expense	(213)	(798)	(151)	(34)	(1,196)
<b>Total other movements</b>	<b>(213)</b>	<b>(798)</b>	<b>(151)</b>	<b>(34)</b>	<b>(1,196)</b>
<b>As at 30 June 2018</b>					
Gross book value	12,761	5,304	10,505	1,109	29,679
Accumulated depreciation/ amortisation and impairment	(425)	(1,597)	(302)	(928)	(3,252)
<b>Closing net book balance</b>	<b>12,336</b>	<b>3,707</b>	<b>10,203</b>	<b>181</b>	<b>26,427</b>

**Estimated operating expenditure in income statement for heritage and cultural assets**

Operations and Maintenance	2,270
Preservation and Conservation	3,261
<b>Total operating expenditure on heritage and cultural assets</b>	<b>5,531</b>

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2016–17, including CDABs.
- (b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2016–17 for depreciation/amortisation expenses, DCBs or other operational expenses.

**Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)**

AIATSIS has no income and expenses administered on behalf of Government therefore Table 3.7 is not presented.

**Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)**

AIATSIS has no assets and liabilities administered on behalf of Government therefore Table 3.8 is not presented.

**Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)**

AIATSIS has no administered cash flows therefore Table 3.9 is not presented.

**Table 3.10: Administered capital budget statement (for the period ended 30 June)**

AIATSIS has no administered capital budget therefore Table 3.10 is not presented.

**Table 3.11: Statement of administered asset movements (Budget year 2017–18)**

AIATSIS has no administered asset movements therefore Table 3.11 is not presented.